

# NCTRCA

## Disadvantaged Business Enterprise Certification



**Carcon Industries & Construction, LLC**

Disadvantaged Business Enterprise  
has filed with the Agency an Affidavit as defined by 49 CFR part 26 and is hereby certified to provide  
service(s) in the following areas:


236220; 423490; 541618;  
Commercial and Institutional Building Construction (pt); Other Professional Equipment and  
Supplies Merchant Wholesalers; Other Management Consulting Services;

This Certification is valid beginning June 2009 and superseded any registration or listing  
previously issued. This certification must be updated annually by submission of an Annual Update Affidavit. At any  
time there is a change in ownership or control of the firm, notification must be made immediately to the North  
Central Texas Regional Certification Agency or an TUCP certifying entity.

Certificate expiration June 10, 2010

Issued date June 20, 2009

CERTIFICATION NO. HFDB41317Y0610

  
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Certification Administrator